

Leisure Services, Borough of Poole

in partnership with

The Friends of Poole Park

Poole Park

Outline Management Plan



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1. A VISION FOR POOLE PARK

The Flagship park for Poole people and visitors to enjoy, catering for formal and informal, active and passive recreation delivered to the highest standard, with respect and regard to its heritage, conservation and evolution

2. INTRODUCTION

2.1 Background

Poole Park is one of only two genuine Victorian parks in Poole, and the only one that contains buildings. It was systematically designed and created by Thomas Elford between 1888 and 1889. The Park was laid out and landscaped for public recreational purposes, in a way that reflects its town centre location, integrating this with an unusual waterside setting. Comprising 44.5 hectares (of which 24 hectares are water) the Park is of major recreational significance to the borough and has regional importance to the South East Dorset conurbation. Taken with the linked complementary open space of Baiter and Whitecliff Recreation Grounds, together forming Harbourside Park, the combined recreational area amounts to nearly 69 hectares (170 acres).

Much of the original design (both features and concept) remains largely unaltered and it is still possible to visualise the Park as it was early in the last century. However, with the passage of time, uses of the Park, changes in management regimes, and development pressures have evolved to threaten the Park's important intrinsic qualities. In addition, the ravages of weather, wear and tear all have contributed to decline in the condition of buildings, landscape and infrastructure. Few Park users will fail to perceive these changes, but there may be different interpretations about the causes and opinions on what should be done, or the priorities for reversing decline. Because of this, there is a need for a focused strategic management plan aimed at guiding future investment in the Park.

Two relatively recent studies have examined and confirmed the main issues. In 1990, Poole Borough Council published a major consultative document "Poole Park, the People's Park", after extensive research and consultation with Park users, stakeholders and interested bodies. Much of this document was later referred to in 1998, when Heritage Lottery funding supported the preparation of a "Historic Landscape Restoration and Management Plan for the Park, (prepared by external consultants Gillespies, Landscape Architects).

This type of management plan would normally be used as the baseline document underpinning a bid to the Heritage Lottery Fund (HLF) for grant aid towards the restoration of the Park. However, in 2000, the Council's Culture and Leisure Committee decided not to support the adoption of the "Historic Landscape Restoration and Management Plan", and therefore not to proceed with that lottery bid.

The reasons for the decision not to adopt the plan are complex, relating to specific elements of the proposals in the plan that were felt not to have the complete support of all those consulted. As a consequence, it was thought that without consensus for the plan in its proposed form, it would be difficult to meet HLF criteria for grant aid. There were also doubts about the level of matched funding that may have been made available by the Council, and the strong possibility that some works identified for the Park infrastructure and features would not be eligible for HLF grant aid.

However, a positive recommendation of the Committee that has had a useful outcome was to create the Poole Park Forum, made up of elected members of Council, officers, local residents, Park users and stakeholders. The Forum was intended as an advisory/consultative group (it does not have any executive powers) to consider the future of the Park and, together with Officers from Leisure Services, develop a list of proposed policy statements which, if adopted, would guide future management (see Section 7). Over time the Forum has evolved into a group of well-informed and supportive local people who care about Poole Park and wish to influence the Council's management of it – The Friends of Poole Park. The Friends have already started to raise their own funds to contribute to the Park's improvement and actively consider major issues. This management plan would not have been possible without them.

2.2 Purpose and Scope of the Management Plan

Purpose

- To set out Council aims and policies relating to the care and improvement of Poole Park, created through consultation with Poole people.
- To identify fundamental issues and problems with the current condition of the Park and concerns for its future.
- To review and amend policies relating to the care and development of the Park.
- To establish aims and objectives which will work towards achieving our vision.
- To determine priorities for actions arising from the plan
- To form the basis of a bid or bids for necessary resources to carry out the plan.

Scope

- **The condition of the fabric:**
 - buildings
 - infrastructure (footpaths, drainage, roads, car parks, lake walls etc.)
 - long-term landscape structure (trees, shrubs, grass areas etc.)
 - design features (gates, entrances, memorials, furniture, lighting etc.)
 - natural features (lakes, landform, wildlife etc.)
- **Maintenance regimes:**
 - grounds maintenance
 - planned maintenance of infrastructure

- **Public use:**
 - informal public use
 - misuse, including vandalism and anti-social behaviour
 - impact of special events (fairs, fetes, competitions etc)
 - sporting and active recreational uses
 - effects of overuse
 - safety and security
 - access for all
 - concessions and facilities
 - new uses and aspirations

- **Specific issues:**
 - geese
 - water quality
 - impact of traffic
 - introduction of new facilities
 - removal or redevelopment of existing features and facilities

The management plan should address all the major issues in an objective manner, and will not succeed if it avoids uncomfortable problems, or fails to take genuine steps towards resolving matters that may seem to be controversial. It also needs to be recognised that if the plan confuses issues or presents unrealistic solutions, it is unlikely to form the basis of a successful bid for funding or external grant aid.

3. SITE DESCRIPTION

The management plan will not provide a lengthy site description. (This is dealt with in much more detail in the Gillespies document). However, a few important points relevant to understanding the management plan are noted below.

- The plan area comprises all of Poole Park except the former Kingland Road nursery, including the Park annexe (Copse Close). The Park is bounded to the west by Kingland Road and Poole town centre, to the north and west by residential development, the busy Parkstone Road, and the Civic Centre. To the south are the important, large, less formal open spaces of Baiter and Whitecliff Recreation Ground, backed by the expanse of Poole Harbour known as Parkstone Bay. These areas, known as Harbourside Park, are physically and visually separated from the Park by the main railway line to London and can only be directly accessed through the Keyhole Bridge at the Whitecliff end, and via the pedestrian underpass to Baiter at the end of Park Lake Road. Although these areas are distinct from the Park, they have an important and recognisable relationship with it and combine to form a large-scale 'harbourside' recreational source of varied character and great potential. Poole's award winning beaches are nearby, and during peak summer use, when beaches are at capacity, visitors are likely to use the Park and its adjoining open spaces as an alternative.

- An unusual feature of the Park is its large water bodies (two fresh water lakes and a tidally flushed saline lagoon) that occupy much of the central area of the Park. Most of the land area is at (or very near) sea level and there is little variation in three-dimensional landform. Only at the western end of the Park (towards Kingland Road) do any actual gradients become apparent. This has consequences for the appearance, infrastructure (e.g. drainage) and management of the Park.
- The design of the Park (by Thomas Elford) is of high quality, demonstrating the Victorian approach to public open space that encompasses areas for both physical improvement and spiritual refreshment, within an idealised landscape setting. The robustness of the design concepts and soundness of the underlying philosophy is clearly demonstrated by the survival of so much of the Park's original character and layout.
- The Park's ability to accommodate unforeseen new uses demanded by radical economic, technological and social changes since its creation has been remarkable, although it is clearly now showing the strain of doing so.
- The Park and the surrounding area is a Conservation Area, with locally listed park buildings.
- The architecture and unique detailing of the Park, such as terracotta gate piers and lighting are of high quality and distinct character, designed and manufactured locally.
- There are a number of interesting period features such as the cycle track (all the more unusual for surviving intact in its original setting)
- The different landscape character areas of Thomas Elford's design are still evident today.
- The Park was intended to have (and still retains) the important qualities of independent local civic pride, and acts as a repository of local culture and memory.

4. SITE ASSESSMENT

A site assessment, with detailed appraisal of the Park and condition surveys of its major features and buildings, is beyond the scope of an outline plan. However, such information is vital to inform policy making and decisions about the action required and much of this are well covered in the recent Gillespies study and is available separately. Nevertheless, this outline management plan has exploited the depth of research and professional evaluation contained in the Gillespies report in arriving at proposals for the Park's current and future management.

5. AIMS AND OBJECTIVES

Aims	
1	To manage the Park, on behalf of the residents of Poole, with a view to the conservation and enhancement of its cultural, heritage and recreational value
2	To provide for visitors to the Park a safe and stimulating environment, where they can expect high quality services set within a well-managed landscape
3	To maintain effective and on-going means of consultation with Park users and other stakeholders, to inform, consider and debate issues and opportunities relating to the management and future of the Park

Objectives	
1	Maintain and enhance the historic fabric of the park, by seeking funding to finance improvements, consistent with the recommendations contained in the Gillespies report <u>Poole Park – Historic Landscape Restoration Study</u> (2000) but influenced by the outcome of public consultation.
2	Ensure a range of high quality visitor facilities and attractions consistent with the park's historic and peaceful setting, which are accessible, well managed and which represent value for money.
3	Develop an effective consultative mechanism to engage with users and other stakeholders, including the Friends of Poole Park, with a view to receiving feedback on satisfaction levels and proposals for improvement.
4	Develop, in consultation with interested parties, approaches to resolve specific concerns e.g. geese, traffic etc. which are consistent with the aim of creating a safe and attractive park landscape for all visitors.
5	Ensure the park's use, maintenance and development fits within the wider context of the nearby Harbourside Park and the rest of the Borough's open spaces.

6. MANAGEMENT ISSUES

The outline management plan is more than an improved maintenance specification. Fundamental management issues cannot be properly addressed by categorising them as "maintenance problems" that can be solved by making the grounds maintenance contractor work harder, or by minor increases in revenue budgets. At best, this maintains a temporary status quo while ignoring the underlying factors that are causing the greatest problems. Unless major management issues are recognised and understood, and proper policies developed to deal with them, little progress will be made and a sustainable future for Poole Park cannot be assured

The 1990 consultative document "Poole Park- the People's Park" identified guiding principles that largely remain relevant and are considered as ideal principles to guide us:

- The restoration of certain main Victorian features so as to preserve the peaceful and relaxing nature of the Park.
- The upgrading and replacement of worn out infrastructure of the Park
- The protection of the Park from undesirable redevelopment of adjacent areas that would depreciate the quality of the open space.
- To improve security in the Park
- To initiate major improvements to planting, in order to revitalise a rapidly decaying parkland landscape.
- The adoption of a traffic management strategy to reduce movements across the Park by non-users, and to centralise car parking into off street locations to provide a more presentable and safer Park. This point was not supported by the Culture and Leisure Committee (2/11/99).
- To encourage greater use of the salt-water lake, which is a major attraction of the Park.

Whilst most of the principles referred to above remain relevant, the significance of more recent debate, particularly involving local residents, visitors and other stakeholders cannot be underestimated. Consequently there are a great many issues that are relevant to the current condition of the Park. Some of these directly affect the experience of visitors now, whilst others are more long term in nature but nevertheless will eventually cause a significant impact on the visitor experience and the historical and future value of the Park. These major issues are raised in the following table.

SUBJECT	ISSUE
ONGOING MANAGEMENT ISSUES	
Grounds maintenance contract	<ul style="list-style-type: none"> * Specification concerns * Effective monitoring * Resource limitations
Misuse	<ul style="list-style-type: none"> * Cost of vandalism * Security concerns
Community safety	* Encouraging use to enhance casual surveillance
Access	* Disabled access to infrastructure and buildings
Special events	<ul style="list-style-type: none"> * Number and type of events * Physical impact on Park, local residents and Park users
CONDITION OF THE FABRIC	
Original Park buildings	* The high cost of major structural repair and restoration
Infrastructure	<ul style="list-style-type: none"> * Deterioration of elements with high cost of renewal/repair * Health and safety consequences for users * Effects on other Park features * Impact on routine maintenance
Landscape structure	<ul style="list-style-type: none"> * long-term gradual deterioration not always perceived by Park users * need for long term replacement and replanting
Design features	<ul style="list-style-type: none"> * Poor condition and high cost of restoration * Compatibility with modern use
Natural features	<ul style="list-style-type: none"> * Poor condition of fresh water lakes * High cost of restoration and difficulties of de-silting
MAINTENANCE REGIMES	
Planned maintenance of infrastructure	<ul style="list-style-type: none"> * Resource limitations * Delays in planned maintenance to structures in need of major repair * Need for programme of planned maintenance to avoid deterioration over time of buildings and infrastructure
SPECIFIC ISSUES	
Traffic	<ul style="list-style-type: none"> * Use of Park road by through traffic * Consequent safety considerations * Visual impact
Water quality	<ul style="list-style-type: none"> * Toxic algae * Use of lakes /concessions * Public perceptions
Geese	<ul style="list-style-type: none"> * Control of population * Cleansing of areas subject to droppings
New facilities	<ul style="list-style-type: none"> * Need * Appropriate uses and impact on park
Removal or replacement of existing features and facilities	<ul style="list-style-type: none"> * Need and priority * Funding

All of the above issues warrant investigation as they have been raised as concerns by any one or more of the stakeholders. Some will be of greater significance than others will and

therefore in order to direct resources effectively it is essential to identify priorities. One of the key roles for the Friends has been to assist the Council in this process. This has determined the allocation of resources, both staff and financial, to tackle the various issues of concern in a systematic and informed manner.

Developing Priorities

Different issues will represent different priorities to different people. The Council must ensure the protection of its assets and safeguard them for the future. It must also consider a wealth of advice and guidance being developed at the national level on how best to protect and make best use of its open spaces for the benefit of the wider community. Those who live in close proximity to an open space will have specific views and interests in the management and future development of a site, and these are as important as those of all other stakeholders. The challenge however is to identify priorities which best reflect the obligations of the Council in conjunction with the aspirations of all users.

The Friends of Poole Park have stated that their priority is to get the maintenance right so that the park is well cared for, and they have highlighted the geese and traffic as issues they are particularly interested in. To aid progress on these issues two working groups were set up with a view to influencing policy making on these matters. It is however, important to consider all the issues in terms of their priority as this will allow for a holistic approach to the park's management. Whilst certain issues are a priority for visitors because of their immediate impact, it is important that other issues which may have a less obvious but potentially serious impact on the fabric of the park, or which may ultimately create a significant financial burden upon the Council are considered at the same time. For instance, the condition of buildings and infrastructure can decline slowly and the extent and significance of the decline may not be visible to the casual observer, **but left unchecked could prove extremely costly to the Council in the future.** It is therefore very important to understand the implications of prioritising effectively if the future value of the park is to be sustained.

The table below shows the recommended priorities for the issues under consideration.

Issue	Priority	Reasoning
Structural repair and restoration of buildings	Medium/High	To protect historical value and reduce anticipated future cost
Repair/renewal of infrastructure	Medium/High	To maintain aesthetic qualities of circulation routes , reduce risks to health and safety of visitors and possible injury claims against the Council
Improvements to planted landscape	Medium	To maintain aesthetic quality of the park, consistent with its historical origins and layout
Restoration of design features	Medium/High	To protect historical value and reduce anticipated future cost
Improvement of natural features	Medium	To maintain aesthetic quality of the park, consistent with its historical origins and layout, contribute to the wildlife conservation potential of the park
Addressing traffic perceptions	Medium	Perception of through traffic and impact on safety of visitors, balanced with effect that vehicular traffic provides in park
Improving water quality	Medium	Wildlife and recreational benefits
Geese nuisance	High	Health and safety concerns over geese numbers, damage to aesthetic quality of the park and experience of visitors
Need for new facilities	Low	To meet changing and developing demands from visitors, and opportunities for increased income generation
Removal or replacement of existing features	Low	To address unwanted, unsuccessful features including those that represent health and safety concerns
Misuse of park	High	To tackle vandalism and anti-social behaviour which has an impact on the visitor experience, the park's aesthetic quality and the on-going cost of dealing with the outcomes
Impact and extent of events	Low	To ensure events make a positive contribution and do not damage the essential qualities of the park and reasons for which it is valued
Encouraging use of the park	High	To promote the park as a Borough wide asset to all Poole residents and visitors alike
Disabled access to the park and facilities	Medium	To conform to relevant legislation and ensure that the park and its facilities are accessible to all those that wish to use them

7. POLICY RECOMMENDATIONS

The discussion and debate on the issues referred to in this document has been significant, not least on the specific matters of geese and traffic. As a result and due to on-going consultation, particularly with the Friends of Poole Park, a series of policy recommendations is proposed. It is intended that these provide guidance and clarification in particular areas where it is needed, and where it would have been valuable in the past. It is considered that these policy statements are consistent with the aims and objectives of the management plan and that they provide the necessary detail required to make clear the plan's message and gain support from all quarters in its implementation.

GENERAL POLICIES

No.	Policy	Proposed
1	The Park's heritage and beauty will be preserved and balanced against the needs of modern usage. This will be taken into consideration with all maintenance or improvements to the Park	PPF 27/11/2001
4	Encourage greater use of the Park (visit numbers are high so target specific uses e.g. use of main lake or non-peak times)	PPF 27/11/2001
5	Protect the Park for the future, including from undesirable development adjacent to the Park	HLS 28/1/2002
6	Keep the Park free for all to enjoy with no admission or car parking charges, whilst allowing fair charging for recreation facilities such as organised sports, catering, boating etc.	HLS 28/1/2002
7	Poole Park will be maintained as a prime leisure facility for enjoyment by all Poole residents and visitors	HLS 28/1/2002
8	The Friends of Poole Park, the people of Poole and visitors and other stakeholders will be advised and/or consulted about significant changes to the Park wherever possible. Poole Park is a Borough-wide resource and therefore it is not appropriate for Area Committee consultation unless all five are consulted.	HLS 28/1/2002
9	Improve security and safety in the Park	HLS 28/1/2002
10	Events are encouraged in the Park subject to the Council's events policy	Existing policy
11	The primary use for Park buildings will be for park related activities	HLS 9/4/2002

ISSUE SPECIFIC POLICIES

No.	Policy	Proposed
12	The control of problems associated with Canada Geese is a high priority and measures to achieve a harmonious balance between the geese, the Park environment and the Park users will be developed. This to include investigating using temporary means or other measures to make the Park less accessible to Canada Geese	PPFG 8/1/2002
13	The Friends of Poole Park are against culling Canada Geese in Poole Park	PPFG 8/1/2002
14	When replacing or refurbishing roads and car parks in the Park consider different textures and colours to soften appearance (more like a park drive and less like a highway)	PPFT 24/1/2002

ROADS, TRAFFIC & CAR PARKING POLICIES

No.	Policy	Proposed
15	Maintain the current level of vehicle access to the Park and the current traffic flow system	PPF 2/10/2001* modified HLS 9/4
16	Support actions to reduce the speed of traffic in the Park	PPF 2/10/2001* modified HLS 9/4
17	Support actions to reduce the physical and visual impact of traffic on the Park and users	PPF 2/10/2001* modified HLS 9/4
18	Support actions to improve safe access and movement of children, walkers and cyclists within the Park	HLS 9/4/2002
19	Maintain the current level of car parking provision including lakeside parking	PPF 2/10/2001*
20	Car parking should be time-limited to deter any parking other than by genuine Park-users	PPF 2/10/2001*
21	Car parking permits and concessions be kept to an absolute minimum (accepting needs for operational staffing and Bowls agreements)	PPFT 24/01/2002
22	Deter parking for non-Park users by locking Park vehicle gates from 6am to 10am Monday to Saturday inclusive	Existing policy

FUNDING POLICIES

No.	Policy	Proposed
23	All sources of funding opportunities will be considered for the Park, both internal (Council revenue, capital, developer contributions), and external (Lottery - Heritage, Sports, NOF, PPF fund-raising, sponsorship, donations, grants.	HLS 28/1/2002

Key:

PPF = Poole Park Friends

PPFT = Poole Park friends Traffic Sub-group

PPFG = Poole Park friends Geese Sub-group

HLS = Head of Leisure Services

The following PPF resolution gave rise to the policies marked * above:

“The use of the Park by vehicles, the present traffic flow system and the parking facilities available are fulfilling a necessary function of encouraging use of the Park by old and young alike, thereby adding to the security of persons in the Park. Speed of vehicles using the access roads should be reduced to a minimum and children’s attractions should be sited away from the road to reduce potential areas of conflict between Park users in vehicles and on foot whilst retaining the traffic flow system in its present form. Time restrictions should be placed on all areas used by vehicles to dissuade long term parking by non Park users.”

(Friends of Poole Park 2nd October 2001, modified by the Friends 16th April 2002).

8. ACTION PLAN

The ability of the Council and park stakeholders to tackle the issues highlighted in this and previous documents relating to Poole Park, and deliver improvements is linked directly to the availability of funding, both Council and externally sourced. Current resource levels allocated for the management of the park are sufficient to address the day to day grounds maintenance but improvements to the fabric of the park and dealing with many of the priorities is beyond the scope of these funds. In order to address urgent areas of concern, especially matters of a structural nature, the park budget which is designed to deal with urgent and unforeseen matters has been utilised. Appendix A highlights the distinction between these reactive issues and longer term developmental restoration works and this demonstrates the scale of the regular maintenance issues, particularly relating to buildings/infrastructure matters that the Council is faced with at Poole Park. It is clear therefore that a fundamental element of the park's action plan should be to seek additional funding to reverse the decline that has developed over time. To fail to address these issues will be to set in store further deterioration and result in exponential cost increases.

The 5 year action plan is shown overleaf.

Action Plan 2003-2008

	Proposed Action	Year 1 2003/2004	Year 2 2004/2005	Year 3 2005/2006	Year 4 2006/2007	Year 5 2007/2008
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CONDITION OF THE FABRIC OF THE PARK

A1	Develop funding strategy					
A2	Explore with potential funding partners external funding opportunities for the restoration of the park's landscape and built environment					
A3	Subject to consultation on detailed proposals submit application(s) to appropriate funding bodies					
A4	Resolve drainage at southern edge of cricket pitch					
A5	Carry out trial of soft landscaping solution to lake walls					
A6	Subject to results of trial, implement rolling programme of repairs to lake wall					
A7	Carry out remedial works to saline lake sluice gates					
A8	Tree/Shrub planting					
A9	Replacement of play equipment					
A10	Repairs to pathways and roads (reactive)					
A11	Repairs to war memorial					

PUBLIC USE

B1	Establish mechanism for obtaining visitor feedback on condition and future of park					
B2	Maintain regular dialogue with the Friends of Poole Park					
B3	Establish working group to consider community safety and anti-social behaviour issues, to involve FoPP, BoP and other agencies as required					
B4	Carry out disability audit					

	Proposed Action	Year 1 2003/2004	Year 2 2004/2005	Year 3 2005/2006	Year 4 2006/2007	Year 5 2007/2008
B5	Identify and explore options for making better use of the saline lake, and enter into agreement with new concessionaire for lake boating					
B6	Conduct feasibility study for CCTV in the park					
B7	Seek to provide permanent base for Park Ranger staff within the park					

SPECIFIC ISSUES

C1	Monitor existing traffic management measures					
C2	Water quality – maintain current programme of ‘flushing’ the saline lake					
C3	Implement non-invasive measures addressed at reducing the numbers of visiting geese to the park, inline with the recommendations of the FoPP Geese Working Group					
C4	New facilities – Explore opportunities for developing existing and new visitor facilities, to be delivered in-house or in association with external partners as appropriate					
C5	Develop and improve the miniature railway in line with previous Council recommendations and in association with contractor					

9. REVIEW AND MONITORING

This management plan covers a 5 year period. It is however difficult to fix an action plan which may prove to falter due to funding difficulties during its lifetime. Conversely, funding opportunities are constantly changing and within the plan's lifetime new possibilities may emerge. The plan is therefore not set in stone, rather it represents our strategy all things being equal. Should circumstances change significantly and new ideas or opportunities present themselves they will be explored through the consultation mechanism, due to be developed as part of this process.

Whilst this indicates a system of continuous review, it is envisaged that a review will take place in year 5, with a view to producing a revised plan for implementation in year 6.

10. CONSULTATION

This management plan, as a draft outline has been the subject of extensive consultation with the initial Poole Park Forum, which evolved into the Friends of Poole Park in 2002. In particular the vision, objectives and policy statements were consulted on at length and as well as many helpful oral responses, written responses were received from the following:

R E Jones, Poole Borough Band	C Wilson
R Trimmer	P Steer
M Heckford, Ramblers Association	J R Ketteringham
E A Marsh	L Cooper
C Watkins	Society of Poole Men
Leisure Services Staff	

Consultation next steps:

- Seek Council approval for this management plan to be the subject of Borough-wide consultation. Ask Policy Advisory Group for Environment & Prosperity to discuss issues and options and recommend to Executive.
- Carry out Borough-wide consultation.
- Monitor and review the plan and the implementation of the action plan.
- Ongoing consultation and involvement with the Friends of Poole Park.

11. SUPPORTING INFORMATION AND APPENDICES

"Poole Park - the Peoples Park" PBC (1990)

"Poole Park - Historic Landscape Restoration and Management Plan" PBC / Gillespies (2000)

Site assessment

Plans

Policy

Financial information

GENERAL MAINTENANCE PROGRAMME

There is a clear distinction between the routine contract maintenance (within existing revenue budgets) and major restoration, repair or initiatives that require specific budgets and bids for additional funding (either from Council funds or from external grant aiding bodies or other sources)

Planned Grounds Maintenance

Existing contract awarded after competitive tender and quality evaluation to Wrefords, comprises:

- Grass cutting
- Shrubs and rose beds
- Hedges
- Summer bedding
- Sports turf
- Painting (of railings, gates, play equipment, park furniture)
- Maintenance cleaning (litter, gullies, ponds and lakes, goose excreta, surfaces)

Reactive Maintenance and Contingency (see following pages)

This specific budget (about £30,000 pa) for "one off" unscheduled minor works. However it is increasingly being used as the only available source of funding to address what are clearly major infrastructure repairs.

The typical intended works that would be normally appropriate to this budget include:

- Tree works
- Replacement planting
- Fencing repairs
- Replacement of park furniture
- Minor repairs to roads, footpaths, drains, paving etc.

However, as examples of the diversion of this fund it is currently (or has been recently) used for the following

- Repair of large sections of lake walls
- Major resurfacing of Park road

The scale of this is such that other intended works often are delayed, sometimes indefinitely.

Reactive Maintenance Fund 2003/4

Entrance pillar (damaged) Whitecliff entrance	Repair & refurbish new terracotta		£7,000 approx (some from insurance)	
Crazy paving by freshwater lake	Re-lay Crazy paving Health & Safety		£1,000	
Planting	Trees & Shrubs	Over winter period	£5,000	
General	Materials	Through out year	£5,000	
Tree works	Remove dead & fallen trees, dead branches & crown lift some trees.	September / October	£4,500	
Fountain	Repairs to pumps and filters		£2,000	
Sluice gate	Repairs to gate and plinth, etc	April/May	£5,000 approx	
Footpaths road	Tree roots causing trip hazard, retaining wall, re-level footpath. Health & Safety		Awaiting estimate	
Lighting columns on entrance pillars	Re-paint		Awaiting estimate	May have to be deferred
Litter/Dog bins	Re-paint		Awaiting estimate	May have to be deferred
Park/Nursery fence west field.	Replace fence remove old hedge plant new hedge.			Deferred
Cricket table improvements	Relay	Autumn 2003	Awaiting estimate	

Note - The above list is subject to amendment depending on quotations & emergency.